SUBJECT: DoD Senior Governance Councils

References: See Enclosure 1

1. PURPOSE
   a. This Directive:
      (1) Establishes policy and administrative guidance for the Defense Senior Leadership Conference (DSLC), the Senior Leader Review Group (SLRG), and the Deputy’s Advisory Working Group (DAWG) pursuant to the authority vested in the Secretary of Defense by section 113 of title 10, United States Code (Reference (a)).
      (2) Supersedes Deputy Secretary of Defense Memorandum (Reference (b)) and DoD Directive (DoDD) 5105.66 (Reference (c)).
   b. Nothing in this Directive limits the authorities or responsibilities of the Secretary or Deputy Secretary of Defense established in statute or in DoDD 5105.02 (Reference (d)).

2. APPLICABILITY. This Directive applies to OSD, the Military Departments, the Office of the Chairman of the Joint Chiefs of Staff and the Joint Staff, the Combatant Commands, the Office of the Inspector General of the Department of Defense, the Defense Agencies, the DoD Field Activities, and all other organizational entities within the Department of Defense (hereafter referred to collectively as the “DoD Components”).

3. ORGANIZATION AND MEMBERSHIP
   a. The Secretary of Defense chairs meetings of the DSLC and is assisted by the Chairman of the Joint Chiefs of Staff with members listed in Enclosure 2. Membership may vary at the discretion of the Secretary of Defense.
b. The Secretary of Defense chairs meetings of the SLRG and is assisted by the Chairman of the Joint Chiefs of Staff with members listed in Enclosure 3. Membership may vary at the discretion of the Secretary of Defense. Combatant Commanders may be invited to attend SLRG meetings that address topics affecting their respective Combatant Commands.

c. The Deputy Secretary of Defense chairs meetings of the DAWG and is assisted by the Vice Chairman of the Joint Chiefs of Staff with members listed in Enclosure 4. Membership may vary at the discretion of the Deputy Secretary of Defense. Combatant Commanders may be invited to attend DAWG meetings that address topics affecting their respective Combatant Commands.

4. POLICY. It is DoD policy that:

a. The DSLC, SLRG, and DAWG are the principal integrated civilian–military governance bodies of the Department.

b. The management and oversight of DoD Component activities shall be conducted in a transparent and collaborative manner to promote unity of effort; effective support to Combatant Commands; integration of civilian and military perspectives; the efficient and effective development, coordination, and implementation of DoD policies and programs; and the timely sharing of information on matters of mutual interest.

c. Members of the DSLC, SLRG, and DAWG shall express their views openly in an environment of non-attribution.

d. The DSLC shall meet at least semi-annually to address broad, cross-cutting issues affecting OSD, the Military Departments, the Combatant Commands, and the Interagency. The DSLC shall provide advice and assistance on strategic issues to the Secretary of Defense.

e. The SLRG shall meet at the discretion of the Secretary of Defense to address DoD issues and priorities of the highest level. The SLRG shall provide advice and assistance to the Secretary of Defense on the strategic direction of the Department.

f. The DAWG shall meet at the discretion of the Deputy Secretary of Defense to provide advice and assistance to the Deputy Secretary of Defense on matters pertaining to DoD enterprise management, business transformation, and operations; and strategic level coordination and integration of planning, programming, budgeting, execution, and assessment activities of the Department.

g. Matters involving Special Access Program information shall be addressed consistent with DoD policy established for that purpose, under DoDD 5205.07 (Reference (e)).
5. **ADMINISTRATION**

a. Agendas for the DSLC, SLRG, and the DAWG shall be announced by their respective Executive Secretary in consultation with the members of these councils, or as determined by the Secretary and Deputy Secretary of Defense.

b. Issues presented to the DAWG shall be vetted with one of the Department’s functional oversight committees, as identified in Enclosure 5, or through a Department-wide or Interagency equivalent group before they are addressed by the DAWG. For example, presentations that address Future Years Defense Plan matters should normally first be vetted by the 3-Star Programmers.

c. Guidance and decisions from the DSLC, SLRG, and DAWG shall be announced by their respective Executive Secretary, as appropriate, and be consistent with DoD policies on information security, records management, and freedom of information in accordance with DoDD 5200.1, DoDD 5015.2, and DoDD 5400.07 (References (f), (g), and (h), respectively).

6. **RESPONSIBILITIES**

a. The **Director, Joint Staff**, under the Chairman of the Joint Chiefs of Staff, shall:

   (1) Serve as the Executive Secretary of the DSLC and shall:

   (a) Coordinate with the Under Secretary of Defense for Policy (USD(P)), the Chairman of the Joint Chiefs of Staff, and other members, as appropriate, to prepare DSLC agendas for approval by the Secretary of Defense.

   (b) Develop, maintain, and distribute to its members a long-term schedule for the DSLC. Provide administrative support for DSLC meetings, including distribution of briefings to members, meeting room access control, attendance tracking, and graphics support.

b. The **USD(P)** shall provide liaison to and assist the DSLC Executive Secretary with DSLC support and agenda development.

c. The **Director, Program Analysis and Evaluation**, shall:

   (1) Serve as the Executive Secretary of the SLRG and shall:

   (a) Coordinate with the USD(P), the Chairman of the Joint Chiefs of Staff, and other members, as appropriate, to prepare SLRG agendas for approval by the Secretary of Defense.

   (b) Develop, maintain, and distribute to its members a long-term schedule for the SLRG. Provide administrative support for SLRG meetings, including distribution of briefings to members, meeting room access control, attendance tracking, and graphics support.
(2) Serve as the Executive Secretary of the DAWG and shall:

(a) Coordinate with the Principal Deputy USD(P); the Director, Joint Staff; and other members, as appropriate, to prepare DAWG agendas for approval by the Deputy Secretary of Defense.

(b) Develop, maintain, and distribute to its members a long-term schedule for the DAWG. Provide administrative support for DAWG meetings, including distribution of briefings to members, meeting room access control, attendance tracking, and graphics support.

d. The Director of Administration and Management, in coordination with the respective Executive Secretary, shall monitor the status of tasks issued in DSLC, SLRG, and DAWG meetings; and shall periodically provide reports on the status of tasks to the respective Executive Secretary, and other members, as appropriate.

7. RELEASABILITY. UNLIMITED. This Directive is approved for public release. Copies may be obtained through the Internet from the DoD Issuances Web Site at http://www.dtic.mil/whs/directives.

8. EFFECTIVE DATE. This Directive is effective immediately.

Enclosures:
1. References
2. Members of the DSLC
3. Members of the SLRG
4. Members of the DAWG
5. Functional Oversight Committees
ENCLOSURE 1

REFERENCES

(a) Section 113 of title 10, United States Code
(b) Deputy Secretary of Defense Memorandum, “Management of the Deputy’s Advisory Working Group,” December 12, 2006 (hereby canceled)
(c) DoD Directive 5105.66, “Senior Executive Council (SEC),” July 10, 2001 (hereby canceled)
MEMBERS OF THE DSLC

Membership may vary at the discretion of the Secretary of Defense. Other officials of the Department of Defense, and other departments or agencies of the Executive Branch, as designated by the Secretary of Defense, may be invited to attend, as appropriate.

Secretary of Defense (Chair)
Deputy Secretary of Defense
Secretary of the Army
Secretary of the Navy
Secretary of the Air Force
Under Secretary of Defense for Acquisition, Technology, and Logistics or Principal Deputy
Under Secretary of Defense for Policy or Principal Deputy
Under Secretary of Defense (Comptroller)/Chief Financial Officer or Principal Deputy
Under Secretary of Defense for Personnel and Readiness or Principal Deputy
Under Secretary of Defense for Intelligence or Principal Deputy
Deputy Chief Management Officer
Assistant Secretary of Defense for Networks and Information Integration/DoD Chief Information Officer
Assistant Secretary of Defense for Legislative Affairs
Assistant Secretary of Defense for Public Affairs
General Counsel of the Department of Defense
Director, Program Analysis and Evaluation
Chairman of the Joint Chiefs of Staff (Vice Chair)
Vice Chairman of the Joint Chiefs of Staff
Chief of Staff, Army
Chief of Naval Operations
Chief of Staff, Air Force
Commandant of the Marine Corps
Commandant, U.S. Coast Guard
Commander, U.S. Africa Command
Commander, U.S. Central Command
Commander, U.S. European Command
Commander, U.S. Joint Forces Command
Commander, U.S. Northern Command/North American Aerospace Defense Command
Commander, U.S. Pacific Command
Commander, U.S. Southern Command
Commander, U.S. Special Operations Command
Commander, U.S. Strategic Command
Commander, U.S. Transportation Command
Commander, United Nations Command/Combined Forces Command/U.S. Forces Korea
Director, Joint Staff
Chief, National Guard Bureau
ENCLOSURE 3

MEMBERS OF THE SLRG

Membership may vary at the discretion of the Secretary of Defense. Other officials of the Department of Defense (including Combatant Commanders), and other departments or agencies of the Executive Branch, as designated by the Secretary of Defense, may be invited to attend, as appropriate.

Secretary of Defense (Chair)
Deputy Secretary of Defense
Secretary or Under Secretary of the Army
Secretary or Under Secretary of the Navy
Secretary or Under Secretary of the Air Force
Under Secretary of Defense for Acquisition, Technology, and Logistics or Principal Deputy
Under Secretary of Defense for Policy or Principal Deputy
Under Secretary of Defense (Comptroller)/Chief Financial Officer or Principal Deputy
Under Secretary of Defense for Personnel and Readiness or Principal Deputy
Under Secretary of Defense for Intelligence or Principal Deputy
Deputy Chief Management Officer
Assistant Secretary of Defense for Networks and Information Integration/DoD Chief Information Officer
Assistant Secretary of Defense for Legislative Affairs
Assistant Secretary of Defense for Public Affairs
General Counsel of the Department of Defense
Director of Administration and Management
Director, Program Analysis and Evaluation

Chairman of the Joint Chiefs of Staff
(Vice Chair)
Vice Chairman of the Joint Chiefs of Staff
Chief or Vice Chief of Staff, Army
Chief or Vice Chief of Naval Operations
Chief or Vice Chief of Staff, Air Force
Commandant or Assistant Commandant of the Marine Corps
Director, Joint Staff
Chief, National Guard Bureau
ENCLOSURE 4

MEMBERS OF THE DAWG

Membership may vary at the discretion of the Deputy Secretary of Defense. Other officials of the Department of Defense (including Combatant Commanders), and other departments or agencies of the Executive Branch, as designated by the Deputy Secretary of Defense, may be invited to attend, as appropriate.

Deputy Secretary of Defense (Chair)
Secretary or Under Secretary of the Army
Secretary or Under Secretary of the Navy
Secretary or Under Secretary of the Air Force
Under Secretary of Defense for Acquisition, Technology, and Logistics or Principal Deputy
Under Secretary of Defense for Policy and Principal Deputy
Under Secretary of Defense for Comptroller/Chief Financial Officer or Principal Deputy
Under Secretary of Defense for Personnel and Readiness or Principal Deputy
Under Secretary of Defense for Intelligence or Principal Deputy
Deputy Chief Management Officer
Assistant Secretary of Defense for Networks and Information Integration/DoD Chief Information Officer
Assistant Secretary of Defense for Legislative Affairs
Assistant Secretary of Defense for Public Affairs
General Counsel of the Department of Defense
Director of Administration and Management
Director and Principal Deputy Director, Program Analysis and Evaluation

Vice Chairman of the Joint Chiefs of Staff (Vice Chair)
Chief or Vice Chief of Staff, Army
Chief or Vice Chief of Naval Operations
Chief or Vice Chief of Staff, Air Force
Commandant or Assistant Commandant of the Marine Corps
Commander, U.S. Special Operations Command or Deputy
Director, Joint Staff
Chief, National Guard Bureau or Deputy
Director, Strategic Plans and Policy – J5
Director, Force Structure, Resources, and Assessment – J8
ENCLOSURE 5

FUNCTIONAL OVERSIGHT COMMITTEES

3-Star Programmers
Command and Control Capability Integration Board
Defense Acquisition Board
Defense Business Systems Management Committee
Defense Human Resources Board
Defense Logistics Board
DoD Chief Information Officer Executive Board
Financial Management Leadership Council
Intelligence, Surveillance, and Reconnaissance Integration Council
Joint Requirements Oversight Council
Missile Defense Executive Board
National Leadership Command Capability Executive Management Board
Nuclear Weapons Council
Operations Deputies
Pentagon Governance Council
Policy & Strategy Committee
Special Access Program Oversight Committee