



DEPUTY SECRETARY OF DEFENSE  
1010 DEFENSE PENTAGON  
WASHINGTON, DC 20301-1010

AUG 1 2008

MEMORANDUM FOR SECRETARIES OF THE MILITARY DEPARTMENTS  
CHAIRMAN OF THE JOINT CHIEFS OF STAFF  
UNDER SECRETARIES OF DEFENSE  
COMMANDERS OF THE COMBATANT COMMANDS  
ASSISTANT SECRETARIES OF DEFENSE  
GENERAL COUNSEL OF THE DEPARTMENT OF DEFENSE  
DIRECTOR, OPERATIONAL TEST AND EVALUATION  
INSPECTOR GENERAL OF THE DEPARTMENT OF DEFENSE  
ASSISTANTS TO THE SECRETARY OF DEFENSE  
DIRECTOR, ADMINISTRATION AND MANAGEMENT  
DIRECTOR, PROGRAM ANALYSIS AND EVALUATION  
DIRECTOR, NET ASSESSMENT  
DIRECTORS OF THE DEFENSE AGENCIES  
DIRECTORS OF THE DOD FIELD ACTIVITIES

SUBJECT: Office of the Deputy Chief Management Officer

Effective with this memo, the Office of the Deputy Chief Management Officer (DCMO) is established, consistent with Section 904 of the National Defense Authorization Act for Fiscal Year (FY) 2008, codified at Section 132 of Title 10, United States Code.

In preparation for the nomination and confirmation of the first DCMO and in accordance with the Implementation Report dated July 25, 2008, Ms. Elizabeth McGrath is hereby designated the career senior executive to lead a full office standup, including the drafting and issuance of a DCMO Chartering DoD Directive. She will continue to perform her duties as the Principal Deputy Under Secretary of Defense for Business Transformation and as the Performance Improvement Officer of the Department of Defense.

As the DoD CMO, the DEPSECDEF remains the principal official within the Department of Defense accountable for actions to improve the effectiveness and efficiency of business operations. This memorandum does not alter that relationship with the OSD Principal Staff Assistants or with other Heads of DoD Components. The OSD Principal Staff Assistants will assist Ms. McGrath and the Acting Director of Administration and Management as they develop the stand-up plan for my review.



*John England*

OSD 09945-08

